Greetings and Thank You

Early DISCLAIMER

- It's ALL VACATION!!!

- Nothing overtly said or simply implied today has any direct ties to Oswego County Government, Harborfest, anyone else I do, did and/or might work for, or with, or my dog Bayley.

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Bayley
In the Past.....

...Maritime SAR Fun

...and There’s MORE!!!
Oswego HARBORFEST !!!

A River Runs Through It

It’s Huge!!
Be Careful What You Wish For…

- IN THE BEGINNING…
  - 29 Years Ago – Local Arts and Music
  - 15,000 people - 4 days - 3 venues
- YEAR 3 !!!!!
  A contact to Willard Scott…
  - 300,000 people – overnight!
  - No emergency plan!!!
  - The festival has never….

World Class Fireworks

And There is Paddlefest
Don’t Gamble…..

Events are Intricate

“In A World Where….”
- Our World’s Changing…
- WEATHER - More Severe and Different
- PUBLIC – Higher Safety Expectations
- EVENTS – More Complex , incl. elements
- GOVERNMENT - “Guidance”
- LITIGATION – More, Bigger, Longer
Changes and More Changes

- … want to hurt us in large numbers…
  - Terrorist Acts – Bio, Bombs, Chemicals
- More Money at Stake –
  - Sponsorships
  - Concert Ticket prices
  - Insurance
- Public Expects More Exciting Experiences!

Oswego Harbor - 1900

USCG Station Oswego
Post 9-11 Change !!
Manage the **FUTURE**

- Be the *professional skeptic* !!!!
- **ASK** “What Could Go Wrong If we…?”
- “What else? And what else…?”

- **EXPECT** Things to Go Wrong!!
- Determine **YOUR Resilience** for Potential Consequences

**Words To Ponder**

- “If you do not change direction, you may end up where you are heading!”
  - Chinese Philosopher, Lao Tzu
Resource Priorities

“Are You Out ....?”

Clandestine Help
VIP Assistance

DECISIONS - OODA LOOP

- OBSERVE – Look closely and Quickly
- ORIENT – Where do YOU fit into the picture? [Situational Awareness]
- DECIDE – Based on Need and Survival
- ACT – Execute Your Decision

- Like shampooing – Do It Again!!!!!
- Ref. - Colonel John Boyd, USAF

Harborfest 2015

- Oswego County EMO and US Coast Guard Joined Forces – AMSC Exercise

- Large Tabletop Exercise –
  - 15 agencies and 49 participants

- BASED NEED on ACTUAL events gone wrong elsewhere
Combat Bleeding Kit

Combat Trauma Kit

EMS Upgrades – ala Boston Marathon

- 2 Tourniquets, Quick Clot, Occlusive Dressing, Israeli Bandages, Bright Green bags.”
- Loaned to City Fire, EMS and Law Enforcement. [To assist others vs. self]
More Changes and Upgrades
- Sat. Night EMS Placement - CHANGED
- Casualty Collection Points – ADDED
- Patient Drop Locations – E. Side of River
  - Pick-up – Wright’s Ldg. and CG Station

Marine Patient Transport

Pre-Event Fine Tuning
EOC/JOC Operations

Fast Lane...

Position Specific Manuals

- KEEP IT SIMPLE and STEAL!!!
  - USCG Incident Management Handbook
  - Customize for YOUR Event
- Planning – Event Planning “P”
- Operations – EMS, Fire, LE, USCG
- EOC Manager [?!?]
- Public Information [PIO]
And the Outcomes….

- Multi-agency IAP as EVENT PLAN
  - Make Custom Forms
- Suspicious Activity Reporting Training
  - OFPC Intelligence Liaison Officer
- Joint Ops and EOC Saturday Night
- County Radio – Installed @ USCG Station

Lessons Learned

1. The Devil is in the DETAILS
   - Exercise Event Plan Through Event Close
2. Creativity Pays – “AMSC Exercise”
3. Plan to Provide Basic Resources
4. Non-Public Safety Partners are Critical
   - Even if they don’t know it!!
   - “…at the Orange Docks…”

Special Training
ONE Incident – ONE Oops!

- 10 -15 min. AFTER Fireworks
- “Report of Man Missing in Wright's Marina”
- “… 2 People in the Water…”
- “Woman is in water” [NYSP Marine unit]
- “Man may have been in water BEFORE the Fireworks…” [> 45 minutes] (the Woman)
- ? “LOCATION?? - “The Orange Dock”
- Where in …. Orange Dock??!!?!?!?
More Lessons Learned

- **5. Don’t Delay After-Action Meeting**
  - Let Time Work FOR You
- **6. Continuous Event Mgt. Changes**
  - Requires Effort to Maintain Capabilities
- **7. Plan for Demobilization**
- **8. Capitalize on Networking Time**
  - Hospital Consultant – H’fest EOC Rep

Last Minute
EOC Technical Glitches

- No Air Conditioning – 80s and humid
- EOC Venue Internet Connections…
  - Last Minute UNKNOWN Changes to server
  - IT “Guru” not on-shift
  - Verizon Wireless Hub –
    - Access number untried

New Thoughts

- **Look for** Opportunities to Build Capabilities
  - Staff and Facility **Upgrades**
  - Example: Event Liaison Works at Hospital
    - GREAT Information Beyond the ER
- **Find Advances in Technology**
  - New Car is a Wireless Communication Hub
  - Satellite access -7 devices from 50 feet away
Stay Current on Threats

- 40 Representatives - Large Arenas, Stadiums, and Large Events
  - Nationwide representation

- What keeps you awake at night…?

And Now...HERE!!!!!

- What Can I Add or Clarify?

- Thank You for Your Time

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Thank You!!!